

Commercial Services Inventory					
Services highlighted in grey are those that have been determined to be "Commercial" in nature.					
Services marked both as "Commercial" and "Inherently Governmental" have aspects that are considered to fall into both categories (i.e., - commercial activities that private industry doesn't provide, etc.).					
Services marked "Further Study Required" are currently being assessed for their privatization capabilities.					
Note that services marked as commercial do not necessitate a designation of "privatizable". Some services should not be privatized due to cost benefit analysis - or structural considerations.					
Department of Administrative Services					
Administrative Rules					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administrative Filing		X			
Publication Services	X	X			
Codification of Rules		X			
Deadline Notification		X			
Procedural Review		X			
Rulemaking Assistance		X			
Archives and Records Service					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Archiving		X			
Records Management	X	X		X	
Microfilming Services	X	X			
Records Storage & Retrieval	X	X			
Reformatting Services	X	X			
Public Notice Online Posting	X	X			
Patron Services	X	X			
Facilities Construction and Management					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Construction Management	X				
Building Efficiency Program	X				
Real Estate Services	X				
Code Inspection	X		X		
Maintenance Management	X				
Janitorial	X				
Executive Director's Office					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
General Services		X			
Audit & EDP Audit Services	X	X			
Financial Services		X			
Advertising & Public Relations		X			
Parental Support & Advocacy	X	X	X		
Finance					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Accounting		X			
Billing		X			
Check Processing & Distribution		X			
Debt Collection	X		X		
Financial Reporting		X			
Information Retrieval		X			

Payroll Processing		X			
Travel Management	X		X		
Fleet Operations					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Fleet Management	X			X	
Fuel Procurement	X				
Surplus Property	X				
State Purchasing and General Services					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Contracting Services	X				
Mail Room Services	X				
Printing & Copy Center	X		X		
Surplus	X	X			
Procurement Services		X			
Risk Management					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Insurance	X	X			
Loss Control	X	X			
Claims Adjustment	X	X			
Department of Agriculture and Food					
Analytical Laboratories (Chemistry)					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administrative Services		X			
Microbiology		X			
Animal Industry					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administrative Services		X			
Fish	X	X			
Laboratories		X			
Meat Inspection		X			
Sheep Promotion		X			
Auction Market Vets	X		X		
Brand Inspection		X			
Horse Commission		X			
Commissioner's Office					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Executive Staff Services		X			
Administrative Services	X	X		X	
Homeland Security	X	X			
Public Affairs		X		X	
Environmental Quality					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration		X			
Grain Inspection		X			

Insect Infestation		X			
Marketing & Development					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration		X			
Utah's Own		X			
Market News		X			
Plant Industry					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration	X	X			
Seed	X	X			
Feed	X	X			
Fertilizer (FPNF)	X	X			
Fresh Fruit Inspections (USDA)		X			
Grazing Improvements		X			
State & Federal Pesticide Programs		X			
Pesticide		X			
Regulatory Services					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration		X			
Bedding & Labeling		X			
Weights & Measures		X			
Dairy		X			
Meat		X			
Food		X			
Egg		X			
Resource Conservation					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration		X			
Conservation Commission		X			
Utah Association of Conservation Districts		X			
Resource Conservation Districts		X			
Agriculture Loans		X			
Ground Water		X			
Rural Rehabilitation					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Federal		X			
State		X			
Wildlife Services					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Predatory Animal Control		X			
Department of Alcoholic Beverage Control					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Retail Operations	X				X
Licensing and Compliance		X			
Warehousing and Distribution	X				X

Purchasing	X				X
Board of Pardons & Paroles					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Pardons		X			
Paroles		X			
Department of Commerce					
Consumer Protection					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Investigations	X	X			
Registrations		X			
Education	X	X			
Office of Consumer Services					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Rate impact assessment		X			
Corporations and Commercial Code					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Business Filings		X			
UCC/CFS		X			
Enforcement		X			
Licensing		X			
Registration		X			
Occupational and Professional Licensing					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Licensing		X			
Investigations		X			
Controlled Substance Database	X	X			
State Construction Registry	X	X			
Office of the Property Rights Ombudsman					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Eminent Domain Disputes		X			
Advisory Opinions		X			
Training & Outreach	X	X			
Public Utilities					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Rates		X			
Regulation		X			
Complaints/Mediation		X			
Real Estate					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Licensing		X			
Enforcement		X			
Education		X			

Capitol Preservation Board					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Visitor Services		X			
Communications/PR	X	X			
Curatorial Management	X	X		X	
Stewardship Management Plan		X			
Department of Corrections					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Incarceration of Adult Offenders	X	X			
Community Supervision	X	X			
Offender Programs	X	X			
Courts					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Department of Environmental Quality					
Board reviewed 10/10/2013					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Air Quality					
Air Monitoring		X			
Compliance		X			
Planning		X			
Permitting		X			
Drinking Water					
Engineering		X			
EPA Regulations		X			
Certification Programs	X	X		N	
Sanitary Surveys		X			
Source Protection Programs		X			
Financial Assistance Programs	X	X		N	
Environmental Response & Remediation					
Underground Storage Tanks	X	X	X	N	
Federal Superfund Program	X	X	X	N	
Voluntary Cleanup	X	X	X	N	
Spills, Chemical/Toxi Release Inventories		X			
Certification of Clandestine Drug Lab Decontamination Specialists	X	X	X	N	
Brownfields Program	X	X	X	N	
Solid & Hazardous Waste					
Permitting		X			
Compliance		X			
Corrective Action		X			
Radiation Control					
Licensing, Registering, and Permitting		X			
Compliance Monitoring and Enforcement		X			
Indoor Radon Outreach	X	X	X	N	
Water Quality					
Water Quality Programs (Permitting)		X			

	Wastewater Assistance and Revolving Fund Programs	X	X		N	
	Water Quality Standards		X			
	Laboratory Analysis	X	X		Y	
	Certification Programs		X			
Department of Financial Institutions						
	Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
	Chartering Depository Institutions		X			
	Regulation		X			
	Protection		X			
	Coal Miner Certification		X			
	Registration Services		X			
	Credit Regulation		X			
	Publication Services		X			
Department of Health						
Disease Control & Prevention						
	Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
	Environmental Lab Certification		X			
	Clinical Lab Improvements Amendments		X			
	Microbiology		X			
	Chemistry & Environmental Services		X		X	
	Forensic Toxicology	X	X		X	
	Epidemiology					
	Immunizations	X	X			
	Communicable Disease Prevention	X	X			
	Refugee Health	X	X			
	HIV/AIDS Treatment & Care	X	X			
	Tuberculosis Treatment & Care		X			
	Communicable Disease Epidemiology & Surveillance		X			
	Environmental Public Health Surveillance		X			
	Environmental Sanitation Program		X			
	Utah Surveillance Immunization Info System		X			
	Prescription Pain Medication		X			
	Health Promotion					
	Bureau management		X			
	Arthritis		X			
	Asthma		X			
	Baby Your Baby	X	X			
	Utah Cancer Control Program		X			
	Diabetes Prevention & Control		X			
	Heart Disease & Stroke Prevention		X			
	Physical Activity, Nutrition, & Obesity		X			
	Tobacco Prevention & Control		X			
	Violence & Injury Prevention		X			
	Medical Examiner		X			
Executive Director's Office						
	Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
	Public Health Informatics		X			
	Vital Records & Statistics		X			
	Public Health Assessment		X			
Family Health & Preparedness						

Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Patient Safety		X			
Maternal & Child Health					
Data Resources		X			
Maternal & Infant Health		X			
Oral Health		X			
WIC Program		X			
Children w/ Special Health Care Needs					
SSHCN Clinic Programs		X			
Fostering Healthy Children		X			
Newborn Screening		X			
Newborn Hearing		X			
Tech Dependent Children		X			
Emergency Medical Services					
Bureau management		X			
Hospital Trauma		X			
EMS Certification		X			
Public Health Preparedness		X			
Testing	X	X	X		
Professional Development		X			
Health Facility Licensing					
Health Facility Licensing		X			
Long Term Care Facilities		X			
Non Long Term Care Facilities		X			
Resident Assessment		X			
Information Systems		X			
Child Development					
Baby Watch Intervention	X	X	X		
Child Care Licensing		X			
Primary Care					
Primary Care/Rural Health		X			
Health Clinics of Utah		X			
Dental Care Services	X	X	X		
Multicultural Health		X			
Indian Health Liaison		X			
Medicaid & Health Financing					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Medicaid Operations	X	X			
Provider Enrollment & Sanctions	X	X			
Provider & Client Customer Service	X	X			
Eligibility Policy		X			
Medical Review Board		X			
Medicaid Eligibility Quality Control		X			
New Choices Waiver		X			
Work Ability Utah		X			
Prior Authorization of Specified Medicaid S	X	X			
Evidence Preparation - Review of Denials		X			
Evidence Preparation - Administrative Hear		X			
Financial Services		X			
Contract Management		X			
CMS 64 Reporting		X			
Pharmacy Rebates		X			
Nursing Home/Hospital Assessment		X			
State/Local Funds Revenue Collection		X			
Clinic Support		X			
Coverage & Reimbursement	X	X			
Medicaid Rate Determination	X	X			
Medicaid Pharmacy	X	X			

Managed Health Care/Contracted Services	X	X			
Restriction Program	X	X			
Administration of Certain Match Programs		X			
Early Periodic Screening Diagnosis & Treatr		X			
Childrens' Health Insurance Program	X	X			
Primary Care Network		X			
Utah's Premium Partnership for Health Ins	X	X			
Administrative Hearings		X			
Department of Heritage & Arts					
Governance & Administration					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration		X			
DCC Digitization	X	X	X		
Literary Arts Program	X	X			
Individual Artist Program		X			
Traveling Exhibit Program		X			
Community/State Partnership		X			
Folk Arts Program	X	X			
Visual Arts Program	X	X			
Design & Public Arts Program	X	X			
Arts & Museums Administration		X			
Grants & Non-Profit		X			
Community Arts Outreach		X			
Arts in Education		X			
Museum Services		X			
Geographic Information Sysstm		X			
Vernal Field Office		X			
Human Remains Recovery	X	X			
State History Administration		X			
Library & Collections		X			
Public History, Communications & Informat	X	X			
Preservation & Antiquities		X			
History Grants		X			
State Historical Society		X			
Ethnic Affairs		X			
Hispanic/Latino, Asian, Black, Pacific Island		X			
Indigenous Day		X			
Native American Services		X			
Bookmobile Services		X			
State Government Publications		X			
Multi-State Library Services		X			
Bond, Operation & Maintenance		X			
Pioneer, Utah's Online Library		X			
Public Library Certification		X			
Resource Sharing		X			
Librarian Continuing Education	X	X			
Library-Blind & Disabled	X	X			
Department of Human Resources					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Classification		X			
Compensation		X			
Recruitment & Selection	X	X	X		
Performance Management	X	X	X		
Workforce Planning & Data Management		X			
Liability Management		X			

Department of Human Services					
<u>Aging & Adult Services</u>					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Aging Services	X	X	X		
Adult Protective		X			
<u>Child & Family Services</u>					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Investigations	X	X	X		
<u>Juvenile Justice Services</u>					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Juvenile Justice	X	X	X		
<u>Licensing</u>					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
<u>Substance Abuse and Mental Health</u>					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Substance Abuse	X	X	X		
Mental Health	X	X	X		
<u>Recovery Services</u>					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Office of Recovery Services	X	X	X		
<u>Services for People with Disabilities</u>					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
People with Disabilities	X	X	X		
Department of Insurance					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Licensing		X			
Investigations & Prosecutions	X	X			
Rate & Reform Reviews		X			
Consumer Services & Education		X			
Solvency Surveillance/Financial Evaluation	X	X			
Coverage for Uninsured (HIPUtah)	X	X			
Labor Commission					
<u>Adjudication</u>					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administrative Hearings		X			
<u>Administration</u>					

Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Appeals		X			
Accounting/Budgeting		X			
Actuarial Services	X	X		Actuarial	
Legal Services	X	X			
Customer Relations		X			
Anti-Discrimination & Labor					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Employment Discrimination		X			
Fair Housing		X			
Wage Claim Unit		X			
Boiler, Elevator & Coal Mine Safety					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Elevator/Escalator Inspection		X			
Broiler/Pressure Vessel Inspection		X		Broiler - no market	
Coal Mine Safety		X			
Coal Miner Certification		X			
Industrial Accidents					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Workers' Compensation Claims		X			
Workers' Compensation Compliance		X			
Employers' Reinsurance Fund		X			
Uninsured Workers' Fund		X			
Utah Occupational Safety & Health (OSHA)					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Compliance		X			
Consultation	X	X		Consultation?	
Financial Services		X			
Labor Statistics		X			
Department of Natural Resources					
Administration					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Customer Service		X			
Building the Bench		X			
Elimination of Silos		X			
Enhance Revenues & Reduce Costs		X			
Watershed Restoration		X			
Lake Commission		X			
Species Mitigation		X			
Building Operations		X			
WIC Program		X			
Forestry, Fire, and State Lands					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Weed Control		X			
Administrative Support		X			

Critical Lands		X			
Demonstration Forest		X			
Director's Office		X			
Fire Suppression & Management		X			
Forest Health Management		X			
Forest Management Administration		X			
Management Forest Stewardship		X			
Great Salt Lake Comprehensive Management		X			
Great Salt Lake Selenium Monitoring		X			
Lands Administration & Planning		X			
Lone Peak Conservation Center		X			
Program Delivery		X			
Public Affairs & Law Enforcement		X			
Urban & Community Forestry		X			
Utah Lake Commission	X	X			
Utah Lake Litigation		X			
Oil, Gas, & Mining					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration		X			
Oil & Gas Conservation Program		X			
Minerals Program	X	X			
Coal Program		X			
Abandoned Mine Reclamation Project		X			
Board of Oil, Gas, & Mining		X			
Utah Geological Survey					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Geologic Hazards Program		X			
Mapping Geology Program		X			
Energy & Minerals Program	X	X			
Ground Water & Paleontology Program	X	X			
Geologic Information & Outreach Program		X			
Utah State Energy Program	X	X			
Technical Services Program	X	X			
Administration		X			
UGS Board		X			
Water Rights					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration		X			
Applications & Records		X			
Dam Safety		X			
Field Services		X			
Technical Services		X			
Advertising		X			
Cooperative Agreements		X			
Water Development Program	X	X			
Interstate Streams		X			
State Water Planning & Conservation/Education		X			
Cloud Seeding		X			
Water Resources Board		X			
West Desert Operations		X			
Wildlife Resources					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended

Administration		X			
Administrative Services		X			
Wildlife Section		X			
Habitat Section		X			
Conservation Outreach	X	X			
Law Enforcement		X			
Habitat Council		X			
Contributed Accounts		X			
Capital Facilities Account		X			
Cooperative Studies Account		X			
License Reimbursement		X			
Predator Control	X	X			
State Parks and Recreation					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Golf Courses	X				X
Operation	X				X
Management	X	X			
Executive Management		X			
Support Services		X			
Recreation Services		X			
Park Management Contracts		X			
Park Operations	X	X			X
Major Renovation		X			
Trail & Trail Crossing Grants		X			
Donations	X	X			
Region Renovation	X	X			
Boating Access Grants	X	X			
Off Highway Vehicle (OHV) Grants	X	X			
Land & Water Conservation	X	X			
Land Acquisition		X			
Department of Public Safety					
Aero Bureau					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Aviation Law Enforcement Support		X			
General Aviation Support	X	X			
Statewide Information & Analysis Center (SIAC)					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
General Services		X			
Intelligence Analysis		X			
Intelligence Liaison Officer (ILO) Program		X			
Critical Infrastructure Protection		X			
Bureau of Criminal Identification					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Criminal Background Checks	X	X			
Expungement		X			
Utah Computerized Criminal History Datab		X			
Criminal Fingerprint Cards		X			
Right of Access		X			
Job Applicant Fingerprinting Services	X	X			
Civil Applicant Fingerprinting	X	X			
Misdemeanor Citation Processing		X			

Quality Assurance Section					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Control Service Agency		X			
Security Point of Contact		X			
System Monitoring		X			
System Access		X			
Quality Assurance		X			
User Background Checks		X			
Information Dissemination		X			
Amber Alerts		X			
Auditing & Training/Data Collection & Analysis Section					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Training		X			
Database Auditing		X			
Crime Statistics	X	X			
Missing Person Clearinghouse		X			
Support Services Section					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Criminal History Record Reports		X			
Receipting		X			
Accounting		X			
Investigations Section					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Concealed Firearms Investigations		X			
Private Investigation & Bail Enforcement		X			
Building Security & Law Enforcement	?	X			
Training		X			
Firearms Section					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Concealed Firearm Permit Applications		X			
Bail Enforcement Licensing		X			
Private Investigator Licensing		X			
Brady Section					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Brady Criminal Background Checks		X			
Communications Program					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Emergency Dispatch Services		X			
Bureau of Forensic Services (State Crime Lab)					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Criminalistic Services	X	X			
Crime Scene Response		X			
Training	X	X			

Courtroom Testimony/Case Consultation		X			
State Bureau of Investigation					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
General Investigations Support		X			
Drug Interdiction Investigations		X			
Fraud/Financial Crime Investigations		X			
Utah Highway Patrol					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Field Operations		X			
Commercial Vehicle Registration		X			
Safety Inspections		X			
Protective Services		X			
Special Services (SWAT)		X			
Fire Marshall's Office					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Building Plan Reviews & Inspections		X			
Fire/Arson Investigations	X	X			
Technician Licensing & Certification		X			
National Fire Incident Reporting System Data		X			
Homeland Security Emergency Management					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Planning		X			
Training & Exercise	X	X			
Community Outreach		X			
Emergency Operations		X			
Peace Officers' Standards & Training					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Basic Police Training		X			
Investigations for Officer Misconduct		X			
In-Service Police Training		X			
Certification Process & Record Management	X	X			
Liquor Law Enforcement					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
DABC Investigations & Inspections		X			
Administrative Inspections		X			
Major Renovation		X			
Investigative Support		X			
Driver License Division					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Driver License Applicant Examination					
Initial Application		X			
Examination	X	X	X		X
Renewals	X	X			X
Document Examination		X		X	
Identification Card Issuance		X		X	

Administrative Hearings		X			
Private Driver Education School Registratio		X			
Motorcycle Safety Program		X		X	
		X			
Records Bureau					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Driver License Records		X			
Driver Privilege Regulation		X			
Accident Reports & Court Records		X			
Driving Record Reporting		X			
Driver License Medical Advisory Board		X			
Call Center	X	X		X	
Administrative Hearings		X			
Record Classification & Release Control		X			
Correspondence & Requests		X			
Administrative Services Bureau					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Uninsured Motorist Identification Database		X			
Motor Voter		X			
Charitable Donations	X	X			
Web Services		X		X	
Highway Safety					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Highway Safety Program		X			
Public Service Commission					
<i>Services</i>	<i>Commercial</i>	<i>Inherently governmental</i>	<i>Already Privatized</i>	<i>Further Study Required</i>	<i>Privatization Study Recommended</i>
Utility Services					
Oversight & Hearing		X			
Adjudicatory Orders		X			
Audit & Adjudicatory Proceedings		X			
Energy Efficiency & Conservation		X			
Tax Commission					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
State Tax Administration		X			
Motor Vehicle Services	X	X			
Management		X			
Licensing/Titling	X				
Inspection	X		X		
Renewals	X		X		
Department of Technology Services					
<i>Services</i>	<i>Commercial</i>	<i>Inherently governmental</i>	<i>Already Privatized</i>	<i>Further Study Required</i>	<i>Privatization Study Recommended</i>
Infrastructure					
Hosting Services	X	X		Y	
Network Services	X	X		Y	
Telecommunication Services	X	X	X	Y	
Desktop Services		X	X		
Application Development					

	Development Services	X	X	X	Y	Y
Department of Transportation						
	Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration						
	Communications	X	X	X	N	
	Finance	X	X		N	
	Legal	X	X		N	
	Policy and Legislative Services		X			
Operations						
	Aeronautics (3)	X		X	N	
	Equipment Operations	X		X	N	
	Maintenance	X		X	N	
	Motor Carrier		X			
	Risk Management	X	X		Y	N
	Traffic Management	X	X	X	N	
	Traffic Studies	X	X	X	N	
	Traffic Safety	X	X	X	N	
	Safety Education	X	X	X	N	
Project Development						
	Right of Way	X	X	X	N	
	Structures	X		X	N	
	Project Design/Engineering Services	X		X	N	
	Construction/Materials	X		X	N	
	Engineering Technology Services	X		X	N	
	Highway Construction	X		X	N	
	Environmental	X	X	X	N	
Systems Planning and Programming						
	Asset Management	X	X	X	Y	N
	Planning		X			
	Research		X			
	Local Government Assistance		X			
Veterans' Affairs						
	Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
	Outreach	X	X	X		
	Nursing Homes	X	X	X		
	Cemetery	X	X	X		
Department of Workforce Services						
Child Care Program						
	Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
	Child Care Services		X		X	
Eligibility Services						
	Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
	SNAP (Food Stamps)	X	X			
	Medicaid & CHIP	X	X			
Employment & Training						
	Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
	Wagner Peyser/Veterans' Services		X			
	Temporary Assistance for Needy Families (TANF)	X		X		
	Labor Market Information		X			

Refugee Assistance	X	X	X	X	
General Assistance Program	X	X		X	
Unemployment Insurance (UI)		X			
Workforce Enforcement Act	X	X	X		
Technology & Administrative Services					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
IT, Web, & System Services	X	X	X		
Administrative Services	X	X	X		
Asset Recovery	X	X			Debt Collection
Management		X			
Purchasing		X			
Housing & Community Development					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Zoos		X			
Special Projects: Huntsman Cancer Center		X			
Emergency Food Network (EFN)	X	X			
Emergency Food Assistance (FEMA)		X			
Individual Development Accounts (IDA)	X	X	X		
Earned Income Tax Credit Education Progr	X	X			
Rural Development Affordable Housing Pla		X			
OWHLF Affordable Housing Planning		X			
TANF Rental Assistance		X			
Utah Telephone Assistance Program (UTAP		X			
Home Energy Lifeline Program (HELP)		X			
Faith-based Initiatives		X			
Mineral Lease Grants & Loans		X			
Pamela Atkinson Homeless Trust Fund		X			
OWHLF Low Income Housing		X			
Administration		X			
Private Activity Bond		X			
Community Development Block Grant (CDE		X			
Neighborhood Stabilization Program		X			
Weatherization Assistance Program	X	X			
Critical Needs Housing		X			
Emergency Shelter Grants		X			
Continuum of Care/Homeless Managemen		X			
Low Income Home Energy Assistance Progr		X			
Community Services Block Grant		X			
Housing for AIDS Infection		X			
ARRA Weatherization Assistance Program		X			
ARRA Homelessness Prevention & Rapid Re		X			
ARRA Community Services Block Grant		X			
ARRA AmeriCorps	X	X			
ARRA Foreclosure Remediation		X			
AmeriCorps		X			